Capacity Assessment Tool

Monitoring and Evaluation

Current User: rconstant   Current Role: Admin   Current Domain: gf

Section 1: National strategic plan and M&E coordination mechanisms

IMPLEMENTER INFORMATION	LFA INFORMATION Select...	COUNTRY TEAM INFORMATION Select...

IMPLEMENTER INFORMATION

Is there a National Strategic Plan (NSP) available for the   Select...
disease and for the health sector?
Provide the title and period of the NSP for the disease
component and the title and period of National Health
Strategy, if available
- Attach the NSP for the disease component (if available)
- Attach the Health Sector Strategy (if available)

📎 File Attachment

Description

Is the disease-specific National Strategic Plan aligned to   Select...
the National Health Sector Strategy?
- Indicate if the time periods coincide
- Indicate whether the objectives, indicators and targets
in the NSP are aligned with the Health Sector Strategy
Description

Has an assessment of the National Strategic Plan been   Select...
conducted using standard tools (e.g. JANS)? If not, is an
assessment planned? Indicate the key stakeholders
involved in the assessment and the tool utilized.
Indicate the key findings from the assessment as
relevant.

- *Attach NSPassessments which have been conducted*
Description

In case of no NSP for the disease component or when   Select...
the NSP is of insufficient quality or outdated, please
mention by when is it planned to be developed or
revised/updated.

Description

LFA INFORMATION

Is the NSP aligned to the National Health Sector Strategy? If not,   Select...
please outline the sections which are not aligned.
Description

Based on your assessment, does the information provided under   Select...
NSPs reflect the reality / true situation?
Description

Based on your assessment, does the information provided under   Select...
national M&E plan reflect the reality / true situation and would you
consider the system to be functional and effective?

-Check if M&E plan was revised at the same time as the NSP and if
consistent with NSP for targets of major objectives

- Verify that all components of the national M&E plan are included
and sufficiently described.- Indicate if there are discrepancies
between the M&E plan and the current processes in place
- Confirm if strengthening activities are adequate, appropriate and
realistic. Confirm appropriateness of budget proposed by PR (only
broadly to check appropriateness and feasibility of the proposed
strengthening measures, details to be verified later).
- Are there some specific M&E strenghtening activities that are not
implemented that are of major concerns?

Description

Based on your assessment, does the information provided under   Select...
M&E coordination reflect the reality / true situation and would you
consider the system/entity/mechanism to be functional and
effective? Indicate if there are major gaps in coordination of M&E
activities. If yes, give 2-3 broad recommendations

Description

COUNTRY TEAM INFORMATION

Based on your knowledge of the country, systems, and PR and considering the LFA's
assessment, as relevant, as well as other relevant information (e.g. partner reports,
in-country missions), please provide your conclusions and recommendations.

Is there a national M&E plan associated with the NSP? If Select...
yes, does it adequately cover all the core components
of the M&E system, namely:
1) description of M&E coordination 2) indicator definitions
and measurement framework 3) routine/programmatic
data collection processes 4) data management 5) data
quality assurance mechanism 6) program review and
evaluation 7) capacity building activities 8) M&E budget
and workplan 9) a description of information products
and plan for dissemination including publicaton of annual
*program repor***t.**

What is the period covered?
If the national M&E plan needs to be updated or
formulated please indicate by when is it planned (give
month and year)?
If there is no national M&E plan, please indicate if there
is an alternative or supplemental plan?
- Attach the national M&E Plan
Description

Is the budget outlined in the national M&E workplan Select...
sufficient to support the implementation of M&E
activities and M&E systems strengthening measures?
Note: this is the total budget for M&E in the country,
including any funding from government, other donors,
and the Global Fund
- If the budget is not included in the M&E plan and is a
separate document, attach the budget
Description

Is the country on track with implementing M&E systems Select...
strengthening activities?
Description

Are the CCM and the PR involved in coordinating Select...
strategic investments and programming across the
national disease program?
Description

Select...
Is there a formal national-level M&E technical working
group (TWG) or any other forum for planning,
coordination and oversight of M&E activities of the
respective disease program , including the community
level when relevant?
- Does this TWG have formal TORs?
- Indicate how often they have met in last 12 months
(also give the time period)
- Indicate if there is representation from the respective

Please provide an overall conclusion of your assessment for this Section;
highlighting key issues/risks and, where appropriate, provide recommendations to
the Secretariat on how to manage the risks together with indicative timelines.

disease program, HMIS team, PR and relevant SRs, and other relevant stakeholders
If this information is sufficiently described in the M&E plan, refer to the appropriate section
Description

Are the coordination mechanisms functional   Select...
Are survey reports, surveillance reports, operational research, data quality findings, recommendations from internal and external reviews discussed in the TWG or is there more than one group to discuss these?
Description

Add any additional clarifications and/or challenges that are relevant to this section.

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Section 2: National M&E Unit Capacity

IMPLEMENTER INFORMATION

Is there a dedicated team for M&E for the respective   Select...
National Disease Program?
- Describe the structure of the M&E team of the relevant national program and who they report to
- If there is no team dedicated to M&E at the national level, please describe the structure / system for who collects, analyses and gives feedback on disease-specific data at the national level
If this information is sufficiently described in the M&E plan, refer to the appropriate section.
Description

Please give organogram for M&E. Is the number of M&E   Select...
staff adequate for monitoring and evaluating program activities?
- Indicate the number and full-time equivalency of M&E staff positions planned (at the central level and for key positions)
- Indicate how many of these positions are still vacant
- Is there a designated focal person for internal evaluations/operational research
- Is there a designated focal person for studying epidemiological trends, impact data, modeling
(If this information is sufficiently described in the M&E

LFA INFORMATION   Select...

Based on your assessment, does the information provided for   Select...
dedicated M&E Team reflect the reality / true situation
 - Indicate if individuals within the structure are committed to the team full-time or if they hold other positions
- Indicate if there are gaps in staffing within the structure
Description

Based on your assessment, does the information provided for   Select...
number of M&E staff reflect the reality / true situation and would you consider the system/entity/mechanism to be functional and effective?
- Indicate if there are areas that are clearly under- or over-staffed
- Identify any current outstanding vacancies, major conflicts of interest, important shared or split job posts that could affect the grant implementation
Description

Based on your assessment, does the information provided under   Select...
the skills of M&E staff reflect the reality / true situation
- Indicate if there are any potential risks associated with PR staff or core SR staff

COUNTRY TEAM INFORMATION   Select...

Based on your knowledge of the country, systems, and PR and considering the LFA's assessment, as relevant, as well as other relevant information (e.g. partner reports, in-country missions), please provide your conclusions and recommendations.

plan, refer to the appropriate section)

Description

Description

Do M&E staff have adequate skills for collecting, analysing, and interpreting programmatic data for program planning and M&E?
(Note: staff have the education and experience required by TORs, grade levels are appropriate for tasks required)

Select...

Indicate if there are clear areas for improvement that have not been included in the capacity building plan.

Select...

Description

Description

Is there a capacity building plan for M&E staff and has it been implemented / is it on track?
Indicate if a capacity building plan has been developed and if it is currently being implemented

Select...

Please provide an overall conclusion of your assessment for this Section; highlighting key issues/risks and, where appropriate, provide recommendations to the Secretariat on how to manage the risks together with indicative timelines.

Description

In the last 12 months was sufficient budget available for supervisory visits from central to sub-national levels?

Select...

Description

Give date of the last internal evaluation of the program/date of the last external review of the program/date of the publication of the last annual report of the program.

Description

Are annual operational plans produced by the M&E unit ?

Select...

Description

Add any additional clarifications and/or challenges that are relevant to this section.

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Section 3: Health Management Information System (HMIS)

IMPLEMENTER INFORMATION

LFA INFORMATION <u>Select...</u>

COUNTRY TEAM INFORMATION <u>Select...</u>

Does the HMIS cover public and private health facilities as well as community-based service providers?
If this information is sufficiently described in the M&E plan, refer to the appropriate section.

Select...

Based on your assessment, does the information provided reflect the reality / true situation and would you consider the system/entity/mechanism to be functional and effective?
- Review HMIS reporting statistics to verify timeliness,

Select...

Based on your knowledge of the country, systems, and PR and considering the LFA's assessment, as relevant, as well as other relevant information (e.g. partner reports, in-country missions), please provide your conclusions and assessment for this section, highlighting key issues/risks. Indicate any additional information or deviation

Description

Does the HMIS capture at least 80% of public health facilities (coverage) in the compiled results of last year? Provide any other relevant statistics on the completeness and timeliness of HMIS coverage for public and private health facilities and any information on community-based service providers.
In cases where there is not 80% coverage, are there planned M&E systems strengthening activities to improve HMIS coverage towards at least 80%? By when will this be achieved?
If this information is sufficiently described in the M&E plan, refer to the appropriate section.
Description

Select...

Does the HMIS include the relevant HIV, tuberculosis and malaria indicators in the last monthly or quarterly report? (Note: "relevant" = key indicators of the national disease strategy)
Description

Select...

Does the HMIS produce stratified data by age and sex, where relevant for the above key indicators?
(Note: "relevant" = key indicators of the national disease strategy)
Description

Select...

Does the HMIS produce stratified data by sub-national levels and risk groups? If not, is it possible to extract sub-national data?
Description

Select...

Are there alternative channels for reporting on HIV, tuberculosis and malaria indicators? Is it appropriate in the country / disease context?
If this information is sufficiently described in the M&E plan, refer to the appropriate section.
Description

Select...

Are surveillance data such as malaria insecticide surveillance, drug efficacy studies, HIV sentinel surveillance, drug resistance surveillance, etc, regularly reported according to program and guidelines for submission?
Please give details of all surveillance data (eg. malaria reports, HIV sentinel surveillance reports, drug resistance studies, etc) that have been conducted and reported on as planned in the previous or current M&E plan. If this

Select...

completeness statistics
Description

Please provide an overall conclusion of your assessment for this Section; highlighting key issues/risks and, where appropriate, provide recommendations to the Secretariat on how to manage the risks together with indicative timelines.

from either the PR or LFA's inputs, based on past DQAs, OSDVs, partner information, in-country missions, etc.

information is sufficiently described in the M&E plan,
refer to the appropriate section.
Description

Are there reliable population size estimates for key
affected populations to assess the program coverage?
Please indicate if there are existing, reliable data on
population sizes for key affected populations (as
relevant to determining the programmatic coverage of
the grant). Provide information on the populations for
which there are no reliable population size estimates.
If this information is sufficiently described in the M&E
plan, refer to the appropriate section.
Description

Select...

Does HMIS include monitoring data from the
laboratories?
Description

Select...

Is there a quality assurance or accreditation of
surveillance systems in place for HMIS?
Please attach report.
Description

Select...

Has there been a health facility assessment and/or
service availability and readiness survey over the last
years? *(Note: usually health facility survey should be*
conducted every 2-3 years)
Please submit a copy of the report for review. If not,
please indicate if a survey is planned for the grant
implementation period.
Description

Select...

Are the reporting tools (for the relevant disease
component) standardized?
Is there standardization across public, private and
community/NGO service providers, and also among
community/NGO/SRs)
Description

Select...

Is HMIS an electronic system or paper based system or
both?
If electronic system is it based on open source
software?
Description

Select...

Are reporting definitions and guidelines up-to-date

Select...

and disseminated to the service provider level?

Description

Add any additional clarifications and/or challenges that are relevant to this section.

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Section 4: Quality of Services

| IMPLEMENTER INFORMATION | LFA INFORMATION   Select... | COUNTRY TEAM INFORMATION   Select... |

Has there been an assessment of the Quality of Services Select...
in the past two years? (Please give month and year)
Please indicate if there has been an assessment of the
quality of services in the past two years by any internal
or external party. If there were major quality of service
issues identified that may affect the disease program,
please indicate what are they and how they are/will be
addressed.
- Attach the report or feedback from the quality of
services assessment
Description

Did the Quality of Services assessment include patient Select...
observation / interviews? Was infection control
measures assessed?
Description

Is there a quality assurance protocol for External Quality Select...
Assurance of laboratories?
- Was quality assurance of laboratories carried out as
per protocol in the last year for all the laboratories
providing services?
Description

In case of no NSP for the disease component or when Select...
the NSP is of insufficient quality or outdated, please
mention by when is it planned to be developed or
revised/updated.

Description

Provide your assessment of the EQA for laboratories.   Select...

- Is the EQA system functioning?
- Are all laboratories included?
Description

Please provide an overall conclusion of your assessment for this Section;
highlighting key issues/risks and, where appropriate, provide recommendations to
the Secretariat on how to manage the risks together with indicative timelines.

Based on your knowledge of the country, systems, and PR and considering the LFA's
assessment, as relevant, as well as other relevant information (e.g. partner reports,
in-country missions), please provide your conclusions and assessment for this
section, highlighting key issues/risks. Indicate any additional information or deviation
from either the PR or LFA's inputs, based on past DQAs, OSDVs, partner information,
in-country missions, etc.

Add any additional clarifications and/or challenges that are relevant to this section.

Section 5: Surveys

IMPLEMENTER INFORMATION

Is there a schedule in place for implementing nationally representative surveys in order to report on outcome and impact during the proposed implementation period (Note: examples of relevant surveys include: HIV: AIDS Indicator Survey, DHS, MICS; Malaria: MIS, DHS, MICS; Tuberculosis: TB prevalence survey)   Select...
Please describe the planned schedule for relevant nationally representative surveys during the grant implementation period.
- Has this schedule been agreed to by all the relevant partners?

- Attach the survey schedule for the next 3 years. (If this information is sufficiently described in the M&E plan, refer to the appropriate section).
Description

Are these relevant surveys likely to be effectively implemented according to plan? Indicate if delays are anticipated   Select...
Description

Are there any funding gaps in implementation of these surveys during the next 2 years?   Select...
- Indicate if there are any funding gaps
Description

Add any additional clarifications and/or challenges that are relevant to this section.

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LFA INFORMATION   Select...

Indicate if there have previously been issues in implementing surveys and if there are anticipated challenges in the implementation period.   Select...

Verify commitments of other donors to planned surveys / gaps or changes in funding landscape
Description

Please provide an overall conclusion of your assessment for this Section; highlighting key issues/risks and, where appropriate, provide recommendations to the Secretariat on how to manage the risks together with indicative timelines.

COUNTRY TEAM INFORMATION   Select...

Based on your knowledge of the country, systems, and PR and considering the LFA's assessment, as relevant, as well as other relevant information (e.g. partner reports, in-country missions), please provide your conclusions and assessment for this section, highlighting key issues/risks. Indicate any additional information or deviation from either the PR or LFA's inputs, based on past DQAs, OSDVs, partner information, in-country missions, etc.

Section 6: Administrative and financial data tracking mechanisms

IMPLEMENTER INFORMATION

Is there a national database/roster of public and private   Select...
sector health facilities with unique identifier codes, with
estimates of health care coverage available?
Please indicate if the database/roster is updated
Description

Is there a national database of the health workforce in   Select...
the public and private sector to obtain estimates of
health workforce per population?
Please indicate when was it last updated.
Description

Is there a system for tracking general health and disease   Select...
specific (in particular HIV, Tuberculosis and Malaria)
expenditures available?
Please indicate if the system for tracking general health
expenditure and disease-specific health expenditures is
updated.
Description

Add any additional clarifications and/or challenges that are relevant to this section.

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LFA INFORMATION   Select...

Based on your assessment, does the information provided reflect   Select...
the reality / true situation and would you consider the database
to be functional and effective?

Verify that systems have updated data (within the last 1-2 years)
Description

Is the system for tracking expenditures in place and adequate?   Select...
Description

Please provide an overall conclusion of your assessment for this Section;
highlighting key issues/risks and, where appropriate, provide recommendations to
the Secretariat on how to manage the risks together with indicative timelines.

COUNTRY TEAM INFORMATION   Select...

Based on your knowledge of the country, systems, and PR and considering the LFA's
assessment, as relevant, as well as other relevant information (e.g. partner reports,
in-country missions), please provide your conclusions and assessment for this
section, highlighting key issues/risks. Indicate any additional information or deviation
from either the PR or LFA's inputs, based on past DQAs, OSDVs, partner information,
in-country missions, etc.

Section 7: Civil Registration & Vital Statistics system

IMPLEMENTER INFORMATION

Is there a reliable source of nationwide vital statistics   Select...
(births and deaths), stratified by age and sex?
Description

What is the coverage of registration of births and deaths by age and sex?

What is the coverage of reporting on causes of death using ICD 10 coding?

Are there reliable hospital data on causes of death,   Select...
stratified by age and sex and using ICD 10 coding
Description

LFA INFORMATION   Select...

Based on your assessment, does the information provided reflect   Select...
the reality / true situation and would you consider the Civil
Registration and Vital Statistics system to be functional and
effective?
Description

Please provide an overall conclusion of your assessment for this Section;
highlighting key issues/risks and, where appropriate, provide recommendations to
the Secretariat on how to manage the risks together with indicative timelines.

COUNTRY TEAM INFORMATION   Select...

Based on your knowledge of the country, systems, and PR and considering the LFA's
assessment, as relevant, as well as other relevant information (e.g. partner reports,
in-country missions), please provide your conclusions and assessment for this
section, highlighting key issues/risks. Indicate any additional information or deviation
from either the PR or LFA's inputs, based on past DQAs, OSDVs, partner information,
in-country missions, etc.

[ ]

Is there a community reporting system (e.g. SMS) to input relevant vital events and services?   Select...

Description

[ ]

Add any additional clarifications and/or challenges that are relevant to this section.

[ ]

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Section 8: Data quality assurance mechanisms

IMPLEMENTER INFORMATION

Is the data quality assurance mechanism being effectively implemented across all service delivery levels (including community service delivery systems)?   Select...
If this information is sufficiently described in the M&E plan, refer to the appropriate section.
Description

[ ]

Is there a mechansim to follow-up on Data Quality Assessment recommendations: does national level give feedback to provinces/district on data quality findings (incomplete or implausible reports)?   Select...
Does national program or M&E unit follow up on recommendations data quality issues identified?
Description

[ ]

Does national program evaluation include data validation? Have reommendation been followed-up?   Select...
Description

[ ]

Is RDQA implemented? When was it last done?   Select...
Description

[ ]

Are original data collection and reporting forms appropriately archived to allow for data quality checks at each level?   Select...
Please indicate if there is guidance for appropriate archiving of data collection and reporting forms at each level of the system, and if archiving is routinely practiced

LFA INFORMATION   Select...

Based on your knowledge is the information provided in that section correct?   Select...
Description

[ ]

Please provide an overall conclusion of your assessment for this Section; highlighting key issues/risks and, where appropriate, provide recommendations to the Secretariat on how to manage the risks together with indicative timelines.

[ ]

COUNTRY TEAM INFORMATION   Select...

Based on your knowledge of the country, systems, and PR and considering the LFA's assessment, as relevant, as well as other relevant information (e.g. partner reports, in-country missions), please provide your conclusions and assessment for this section, highlighting key issues/risks. Indicate any additional information or deviation from either the PR or LFA's inputs, based on past DQAs, OSDVs, partner information, in-country missions, etc.

[ ]

to allow for data quality checks. *If this information is sufficiently described in the M&E plan, refer to the appropriate section.*

Description

[ ]

Is there a mechanism in place to ensure the confidentiality of data?   Select...

Description

[ ]

Add any additional clarifications and/or challenges that are relevant to this section.

[ ]

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Section 9: Program reviews and evaluation

IMPLEMENTER INFORMATION	LFA INFORMATION Select...	COUNTRY TEAM INFORMATION Select...
Are program reviews conducted for national disease program (HIV, Tuberculosis, malaria) and the overall health sector on a regular basis and with the involvement of the partners? When was the last program review done? **- Is there a schedule for evaluations?** **Please list the program reviews and evaluations recently conducted as well as those planned during the grant implementation period and indicate if there is adequate funding and technical capacity to undertake them.** *Attach reports from the most recent program reviews and evaluations.* *Indicate whether or not reports were disseminated to all stakeholders and if they were produced in a timely manner* *If this information is sufficiently described in the M&E plan, refer to the appropriate section.* Select...	**Review most recent program review report and indicate: timeliness of report compared to review period, quality of review and recommendations, adequate analysis and synthesis, and inclusion of all relevant stakeholders.** Select... **Description** [ ]	Based on your knowledge of the country, systems, and PR and considering the LFA's assessment, as relevant, as well as other relevant information (e.g. partner reports, in-country missions), please provide your conclusions and assessment for this section, highlighting key issues/risks. Indicate any additional information or deviation from either the PR or LFA's inputs, based on past DQAs, OSDVs, partner information, in-country missions, etc. [ ]
Description [ ]	**Please provide an overall conclusion of your assessment for this Section; highlighting key issues/risks and, where appropriate, provide recommendations to the Secretariat on how to manage the risks together with indicative timelines.** [ ]	
In the last review did the participants include as appropriate Key populations, PRs, NGOs/private sector, CCM members, other relevant stakeholders? Select... **Description** [ ]		
Are annual program performance reports available (for health sector and/or for the disease) with detailed analysis and synthesis of all relevant data? Select... **Description**		

[   ]

Are program-related information/reports/data available Select...
on the website?
Description

[   ]

Are program-related information/reports/data Select...
distributed to key partners and stakeholders on regular
basis?
Description

[   ]

Are currently functional data systems and tools capable Select...
of producing quality data required to assess progress
and impact of program activities?
Please comment on currently available sources and
means of acquiring data (routine reporting, surveys,
surveillance, vital statistics, and administrative &
financial data tracking mechanisms), and whether the
data currently being generated through these sources
would enable measuring progress and impact.
Description

[   ]

Add any additional clarifications and/or challenges that are relevant to this section.

[   ]

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Section 10: Grant related M&E issues (You do not need to fill this section 10 if the PR is the national entity and uses the national health information system!) Fill this section during grant-making as appropriate

| IMPLEMENTER INFORMATION | LFA INFORMATION   Select... | COUNTRY TEAM INFORMATION   Select... |

Is the current/proposed M&E structure at the PR Select...
adequate to monitor and report on grant performance
and results?
Is reporting from the PR flowing into the HMIS or is PR
reporting to the Global Fund separately or both?
Describe or provide a diagram showing the linkages of
the PR to the National HMIS.

If this information is sufficiently described in the grant or
PR M&E plan, refer to the appropriate section.
Description

Based on your knowledge is the information provided in that Select...
section correct?
Description

[   ]

Please provide an overall conclusion of your assessment for this Section;
highlighting key issues/risks and, where appropriate, provide recommendations to
the Secretariat on how to manage the risks together with indicative timelines.

[   ]

Are the number of M&E staff adequate for monitoring

and evaluating program activites at PR level?
Indicate major gaps in M&E positions at the different
levels to ensure good data quality

Select...

Description

[ ]

Do M&E staff have adequate skills for collecting,
analyzing, and interpreting programmatic data for
program planning and M&E for the PR?
Describe the major issues

Select...

Description

[ ]

Is there a capacity building plan for M&E staff of the PR
and has it been implemented / is it on track?

Select...

Description

[ ]

If there is a grant specific M&E plan and does it cover all
the core components of the M&E system, namely:
Indicate if the M&E plan includes all indicators related to
the modules/interventions supported by the Global Fund.
The plan should include the following information: 1)
description of M&E coordination2) indicator definition
and measurement framework 3) routine/programmatic
data collection processes 4) data management 5) data
quality assurance mechanism 6) program review and
evaluation 7) capacity building activities 8) M&E budget
and workplan 9) a description of information products
and plan for dissemination

Select...

Description

[ ]

Do the data collection and reporting for the grant rely
on the national HMIS?
Indicate if the national HMIS or national disease-specific
reporting system will be used for monitoring and
reporting activities to the Global Fund
Indicate if there are indicators for which data do not flow
through the HMIS

Select...

Description

[ ]

Are reporting arrangements for the grants aligned with
national programmatic reporting cycles?

Select...

Description

[ ]

Are standardized forms/tools used by PR for data
collection?
Attach copies of standardized forms/tools for data
collection for all indicators used by the PR. If this
information is sufficiently described in the M&E plan, refer
to the appropriate section.

Select...

Description

Are there clearly defined reporting mechanisms from SSR/SR level to PR, with agreed upon supporting contractual documentation? Can you describe them?
If this information is sufficiently described in the M&E plan, refer to the appropriate section.
Description

Select...

Is there a mechanism in place for information sharing from the upper (PR) to lower levels of the system (feedback to SR and SSR)?
Description

Select...

Add any additional clarifications and/or challenges that are relevant to this section.

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Overall Assessment of the Monitoring and Evaluation

LFA OVERALL RATING   Select...   **COUNTRY TEAM OVERALL RATING**   Select...

Executive summary of conclusions and recommendation
Based on your assessment of the implementer's capacities and systems against the relevant assessment requirements, please provide a rationale for the overall rating of the functional area and a summary of analysis/findings on the capacity of the implementer to implement an assigned role in the program.

Executive summary of conclusions and recommendation
Based on your assessment of the implementer's capacities and systems against the relevant assessment requirements, please provide a rationale for the overall rating of the functional area and a summary of analysis/findings on the capacity of the implementer to implement an assigned role in the program.

M&E LFA Recommended Action Plan

Action	Responsible	Start Date	End Date	Estimated Cost	Source of Funding

M&E Country Team Action Plan

Action	Responsible	Start Date	End Date	Estimated Cost	Source of Funding